

**BOARD OF HOMELAND SECURITY**

WEDNESDAY, AUGUST 7, 2019  
1:30 TO 2:30 PM  
GEMA/HS HEADQUARTERS  
TRAINING ROOM

**BOARD MEETING MINUTES**

**Board Members Present:**

Homer Bryson, Vice Chairperson  
Philip Peacock, Secretary  
Vic Reynolds  
Col. Mark McDonough  
Mark Williams  
Richard Woods  
Russell McMurry  
Gary Black  
Calvin Rhodes  
Kyle Sapp  
Alan Powell  
Erika Shields

**Board Members Absent:**

Chris Carr  
Thomas Carden  
Kathleen Toomey  
Bill Cowsert

**Representatives Present:**

Col. Marc Belscamper  
Tina Piper  
Scott Minarcine

The Board of Homeland Security held the board meeting on August 7, 2019 at the Georgia Emergency Management and Homeland Security Agency (GEMA/HS) Headquarters in Atlanta, Georgia. A List of Attendees, the Agenda, and the Meeting Presentation are attached hereto and made official parts of these minutes as Attachments #1, #2, and #3. Director Homer Bryson called the meeting to order at 1:32 PM.

All board members are present except Attorney General Chris Carr with the Georgia Department of Law, Adjutant General Thomas Carden with the Georgia Department of Defense, Commissioner Kathleen Toomey with the Georgia Department of Public, and Senator Bill Cowsert with the Georgia State Senate.

Vice Chairperson Homer Bryson welcomed everyone to the GEMA/HS Headquarters in Atlanta, Georgia.

**Roll Call**

**Approval of the Minutes:**

Vice Chairperson Homer Bryson presented the minutes of the June 5, 2019 meeting for discussion and approval. Colonel Mark McDonough made a motion to approve the minutes. Commissioner Mark Williams seconded the motion. The motion passed unanimously.

**Old Business:**

Vice Chairperson Homer Bryson asked the Board for discussion on any old business. No further business to discuss.

**New Business:**

## a) Office of School Safety and Climate

Dr. Garry McGiboney is the Deputy Superintendent for the Office of School Safety and Climate at the Georgia Department of Education. Dr. McGiboney provided information about the new office and how they will make schools safe in Georgia. The office was created to ensure all schools are safe, secure, and have a positive school climate. GEMA/HS offers a broad range of training related to school safety. The Office of School Safety and Climate mission areas include prevention, protection, response, and recovery. The core agency for school safety is still GEMA/HS. Goal number one is to create and maintain a collaborative climate for safe, supportive, and healthy schools. Goal number two is to develop a comprehensive and collaborative approach to safety and security that focuses on support and technical assistance. The safe school plan template was sent to all of the schools in the State. Many schools are using this template to create their own safety plan. DOE and GEMA/HS offer joint site assessments for the school. Each school receives a written report that explains what they did well and what they need to work on. Goal three is to develop statewide emergency communications ability with the Georgia Department of Education. Goal four is to provide professional safety and security training to local school personnel, central office personnel, and others. Goal five is to provide guidance to assist local schools and school systems in the use of technology and the design, planning, and maintenance of school buildings to enhance school safety. Goal six is to provide training and support to local schools and schools systems to address risk factors and risk behaviors that impact student safety and well-being. The strategic plan will always be a working document that will change as needed. The Office of School Safety and Climate is not fully staffed yet, but they do have employees currently working. Collaboration is essential with school safety. Officer Ferron Yi works with GEMA/HS and has been assigned to work with DOE to advise on safety. National Alliance on Mental Illness (NAMI) provides mental health awareness training for the schools. Since last October, over 20,000 teachers and staff have participated in the training. The office is ready to roll out a website for schools to get information on school safety. There are 1.8 million students in the State and the office has been created to serve them.

## b) Intelligence Gathering and Information Sharing

Jeff Roesler and Andy Mossman from the Georgia Information Sharing Analysis Center (GISAC) provided an operational overview of tactical intelligence. GISAC is a Georgia Bureau of Investigation (GBI) Task Force that focuses on statewide homeland security activity and

criminal intelligence and facilitates the information flow between all levels of government. GISAC is the focal point for collection, analysis, and dissemination of information relative to criminal activity and threats or attacks of a terrorist nature, within and against the State of Georgia, its citizens, or infrastructure. The key components of information sharing are the need to know or right to know, legal compliance and best practices, and case management or information sharing infrastructure. The tactical intelligence component of the statewide intelligence system is the cornerstone of its capability to detect and prevent threats to public safety. First, relevant and timely information is key. Second, forming interpersonal relationships and partnerships before an event happens are key to solving those crimes quickly. Third, skilled and experienced collection and analysis is a specialized field and need professional analysts to be effective. Fourth, GISAC has robust technological capabilities that can assist investigations. GISAC does Command Post Operations for major case support (CART model), significant events (ADP JOC model), or targeted enforcement (Human Trafficking Ops). They provide Investigative/Operational Support for day-to-day criminal case support, JTTF investigations and takedowns, and threat assessments. Watchdesk Operations began in February of 2018. The mission of the Watchdesk is to serve as a single point of access for the collection, analysis, and dissemination of tips and leads concerning emerging, imminent, or existing threats or criminal activity affecting the State of Georgia. Staffed by Criminal Intelligence Analysts 24 hours a day, 7 days a week. Process tips and leads concerning suspicious activity and potential criminal and homeland security threats throughout the State of Georgia in real-time (i.e. “See Something, Send Something tips”) The Watchdesk does not replace 911 centers. Emergencies and crimes in progress should always be reported to E911. Processes requests for analytical assistance from law enforcement. The GISAC Homeland Security Task Force is comprised of ten GEMA/HS Task Force Agents and twenty-six specially-trained GBI Regional Threat Specialist (RTS) Agents located throughout Georgia. Ensures timely and accurate reporting and sharing of homeland security activity information to GISAC. Proactively collects and disseminates criminal intelligence information impacting the region to area law enforcement. GISAC serves dual functions of Tactical Support and Actionable Intelligence and Strategic Analysis. They also provide support to Law Enforcement prior to trail, ID checks, link association, phone toll analysis, attempts to locate subjects, and vehicle searches. GISAC also assists in case preparation for trial with post arrest through criminal trial, graphic timelines, phone toll mapping, and court presentations. In addition to lead development and case assistance – GISAC has initiated a project-focused program to assess more than twenty-five areas of interest. Analysts and personnel have subject matter expertise, which they rely upon daily to collect information, develop intelligence, and facilitate information sharing practices. Other work responsibilities include: Child Abduction Response Team, Alerts (Levi’s, Mattie’s, Kimberly’s, Blue), SORRB, HSTF and RTS Oversight, Intelligence Coordination, and Liaison to the State Homeland Security Advisor.

Harlan Proveaux with GEMA/HS asked the Board about revisions to the Critical Infrastructure and Key Resources written portion that was discussed at the last meeting. Send any updates or changes to the Strategic Plan before the next Board meeting.

**Adjournment:**

There being no further business to be brought before the Board, Vice Chairperson Homer Bryson adjourned the meeting at 2:44 PM.

Official Attachments:

1. List of Attendees
2. Agenda
3. Meeting Presentation

**BOARD OF HOMELAND SECURITY**

WEDNESDAY, AUGUST 7, 2019

1:30 TO 2:30 PM

GEMA/HS HEADQUARTERS

TRAINING ROOM

**BOARD MEETING ATTENDEES**

**Board Members:**

Homer Bryson, Vice Chairperson

Philip Peacock, Secretary

Vic Reynolds

Col. Mark McDonough

Mark Williams

Richard Woods

Russell McMurry

Gary Black

Calvin Rhodes

Kyle Sapp

Alan Powell

Erika Shields

**Representatives:**

Col. Marc Belscamper

Tina Piper

Scott Minarcine

**Others Attending:**

Larry Barnes

Ryan Carmichael

Scott Dutton

Joey Greene

Gary Kelley

Eric Kennedy

Tod Keys

Andy Mossman

Scott Minarcine

Harlan Proveaux

Jeff Roesler

Ashley Seay

Warren Shepard



# Board of Homeland Security Meeting

## AGENDA

*August 7, 2019*

*1:30 - 2:30 P.M.*

**GEMA/HS Headquarters**

**Training Room**

**Atlanta, GA**

### **Agenda Topic**

### **Speaker**

**Call to Order**

Homer Bryson, Vice Chairperson  
GEMA/HS

**Roll Call**

**Approval of Minutes from June 5, 2019**

**Old Business**

**New Business**

Harlan Proveaux, Deputy Director  
GEMA/HS

a) Office of School Safety and Climate

Dr. Garry McGiboney,  
Deputy Superintendent  
GaDOE

b) Intelligence Gathering and Information Sharing

Jeff Roesler, SAC  
Andy Mossman, ASAC  
GISAC

**Adjournment**

# Tactical Intelligence:

An operational overview of the  
Georgia Information Sharing and Analysis Center

Jeff Roesler  
Special Agent in Charge

August 7, 2019



## THE GEORGIA INFORMATION SHARING AND ANALYSIS CENTER (GISAC)

- GISAC is a GBI Task Force that focuses on statewide homeland security activity and criminal intelligence and facilitates the information flow between all levels of government.
- GISAC is the focal point for collection, analysis and dissemination of information relative to criminal activity and threats or attacks, of a terrorist nature, within and against the State of Georgia, its citizens, or infrastructure.



## KEY COMPONENTS OF INFORMATION SHARING

- Need to know/right to know
  - Information owned by the originator
  - Classified information
  - Timeliness
  - Relevance (Are you a stakeholder?)
- Legal compliance and best practices
  - Federal and state laws
  - GBI Directive 7-6 and other vetted and tested policies and procedures
  - NFCA/NSI Initiatives and Best Practices
- Case management/information sharing infrastructure
  - HSIN Coordination
  - Standing relationships via GTIP, NFCA, Southern Shield, and GBI Offices
  - GBI case management/intel system



## KEY COMPONENTS OF TACTICAL INTELLIGENCE

1. RELEVANT & TIMELY
2. INTERPERSONAL RELATIONSHIPS AND PARTNERSHIPS
3. SKILLED, EXPERIENCED COLLECTION & ANALYSIS
4. ROBUST TECHNOLOGICAL CAPABILITIES

*THE TACTICAL INTELLIGENCE COMPONENT OF THE STATEWIDE INTELLIGENCE SYSTEM IS THE CORNERSTONE OF ITS CAPABILITY TO DETECT AND PREVENT THREATS TO PUBLIC SAFETY.*



## INVESTIGATIVE & OPERATIONAL SUPPORT FUNCTIONS

- Command Post Operations
  - Major Case Support (CART model)
  - Significant Events (APD JOC model)
  - Targeted Enforcement (Human Trafficking Ops)
- Investigative/Operational Support
  - Day-to-day criminal case support
  - JTTF Investigations/Takedowns
  - Threat Assessments
- Watchdesk Operations
  - Intake, Processing, Tracking, and Dissemination of tips
  - Single-point of access for law enforcement to GISAC



## COMMAND POST OPERATIONS

- MAJOR CASE/CRITICAL INCIDENT SUPPORT
  - Jorelys Rivera C.A.R.T. activation
  - Jamie Hood and the Boston Bombing
- SIGNIFICANT EVENTS
  - Superbowl
- TARGETED ENFORCEMENT
  - Human trafficking/Commercial gambling



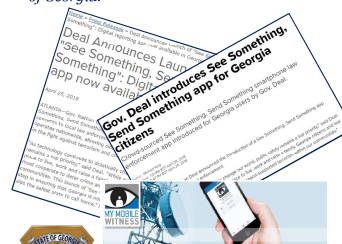
## INVESTIGATIVE & OPERATIONAL SUPPORT

- DAY-TO-DAY CRIMINAL CASE SUPPORT
  - Daily experience using all available analytical tools
  - Professional development, mentoring, and training
  - Preparation for critical incident response
- FBI JTTF INVESTIGATIONS/TAKEDOWNS
  - Routine case support for terrorism and other investigations
  - Routine Integration of federal information into state-level assessments
  - Practiced integration to FBI critical incident command post structure
  - Established information sharing protocols and practices with FBI Atlanta
- THREAT ASSESSMENTS
  - Offers greater awareness of emerging and potential threats
  - Enhanced partnerships with local agencies



## WATCHDESK OPERATIONS

*"The mission of the Watchdesk is to serve as a single point of access for the collection, analysis, and dissemination of tips and leads concerning emerging, imminent, or existing threats or other criminal activity affecting the state of Georgia."*



- Staffed by Criminal Intelligence Analysts 24 hours a day, 7 days a week
- Process tips and leads concerning suspicious activity and potential criminal and homeland security threats throughout the state of Georgia in real-time (i.e. "See Something, Send Something" tips).
- The Watchdesk does not replace 911 centers. Emergencies and crimes in progress should ALWAYS be reported to E911.
- Processes requests for analytical assistance from law enforcement
  - Record checks, vehicle searches, etc.
  - Lead development/criminal history
  - Locate subjects/witnesses





## WATCHDESK OPERATIONS

- The first full-time Watchdesk Analyst began working on February 1, 2018
- The Watchdesk processes more than 14,000 requests for criminal intelligence information from law enforcement each year
- The Watchdesk has processed thousands of tips related to potential criminal activity or threats, including:
  - Citizen reports of criminal activity (mostly drug-related)
  - Threats to life
  - School threats
  - Homeland security matters
  - Event-specific threats



## THE GISAC HOMELAND SECURITY TASK FORCE & GBI REGIONAL THREAT SPECIALIST (RTS) PROGRAM



*"The mission of the GBI Regional Threat Specialist Program is to implement proactive intelligence, outreach, and investigative efforts aimed at the effective detection, prevention, and mitigation of violent threats affecting the State of Georgia and its population."*

- The GISAC Homeland Security Task Force is comprised of 10 GEMA Homeland Security Task Force Agents and 26 specially-trained GBI RTS Agents located throughout Georgia
- Serves as a single point-of-contact for threats, homeland security, and terrorism matters in the RTS Agent's work unit and area of responsibility.
- Coordinates GBI investigative activities or relating to known or suspected threats and/or law enforcement emergencies in the region.
- Ensures timely and accurate reporting and sharing of **homeland security activity information** to GISAC, particularly regarding GBI Intelligence Reports referencing threats to life or potential terrorist activity. (As required by OCGA 35-2-200)
- Proactively collects and disseminates criminal intelligence information impacting the region to area law enforcement.



## CRIMINAL INTELLIGENCE OPERATIONS: GISAC ANALYTICAL CAPABILITIES

## DUAL GISAC FUNCTIONS

- TACTICAL SUPPORT & ACTIONABLE INTELLIGENCE
  - Command Posts
  - Case development
  - Real-time database checks
  - Target packaging (suspects)
  - On-scene support
  - Leads tracking
- STRATEGIC ANALYSIS
  - Crime trends
  - Statewide perspective
  - Written intelligence products
  - Geo-spatial mapping
  - Inter-state fusion center network
  - Proactive notifications to LEOs
  - Research projects



## SUPPORT TO LAW ENFORCEMENT

### ➤ LEAD DEVELOPMENT

- Prior to trial - assisting Agents and Investigators with identifying criminal activity and offenders.
- ID checks
- Link Association
- Phone Toll Analysis
- Attempts to locate subjects
- Vehicle and *offline searches*

### ➤ CASE PREPARATION FOR TRIAL

- Post arrest through a criminal trial – assist Agents, D.A.'s with outlining criminal activity.
- Graphic Timelines
- Phone Toll Mapping
- Court presentations



## GISAC PROGRAMS

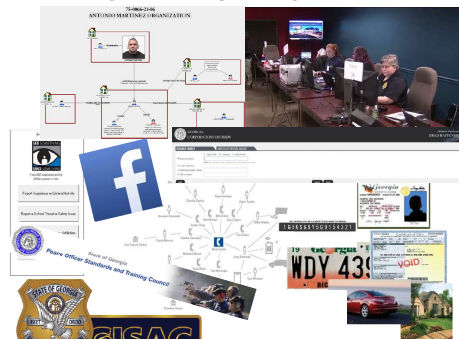
- In addition to lead development and case assistance– GISAC has initiated a project-focused program to assess more than 25 areas of interest.
- Analysts and personnel have subject matter expertise, which they rely upon daily to collect information, develop intelligence, and facilitate information sharing practices.



GISAC Program Areas	
Critical Infrastructure / Key Resources	Emergency Alerts (Levi's, Mattie's Calls)
Missing Children	Analyst Training / Systems Access
Domestic Terrorism	Counter-Terrorism Task Force
International Terrorism	Human Trafficking
Drugs / Narcotics	Cyber Threats
Major Theft	Interpol
Corrections Intelligence Initiative	Gangs
Suspicious Activity Reports (SARs)	Coastal / MICO / Ports
Reports / Intelligence Products	Department of Homeland Security
Child Abduction Response Team (CART)	Immediate Response Operations
Homeland Security Information Sharing Network	Improvised Explosive Devices / EOD



## Intelligence Analyst Responsibilities



- Geographic Mapping
- Phone Toll Analysis
- Threat Assessments
- Incident Timeline
- Association Charts
- Asset Threat Log
- Event Monitoring
- Public Records
- Photo Retrieval
- PatternLink Analysis
- Database Checks
- Locate People
- Identify / Locate Assets
- Trend Predictions
- Verify Residence / Employment
- Support, Originate, and Manage Cases
- Intelligence Products
- Threat Stream Review
- Social Media Monitoring
- Alerts and Subjects
- Open Source Research
- Critical Incident Response/Leads tracking
- Photo line-up/facial recognition
- LPR research
- Intelligence Reporting, Validation, Retrieval, and Dissemination
- De-Conflict
- Federal Agency intelligence and case queries (FBI, DEA, ATF, CBP, etc)



## OTHER WORK UNIT RESPONSIBILITIES

- CHILD ABDUCTION RESPONSE TEAM
- ALERTS (LEVI'S, MATTIE'S, KIMBERLY'S, BLUE)
- SORRB
- HSTF & RTS OVERSIGHT
- INTELLIGENCE COORDINATION
- LIAISON TO STATE HOMELAND SECURITY ADVISOR

QUESTIONS?

